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The Board of Foreign Missions
 of the
Presbyterian Church in the U.S.A.
 156 Fifth Avenue
 New York

OFFICE OF SECRETARY

January 3, 1923

Dr. Eric M. North
 Mr. L. B. Moss
 Secretaries of the Peking University Trustees
 150 Fifth Avenue, New York City

My dear Dr. North and Mr. Moss,

The Presbyterian China Council, representing our eight missions in China, at its latest annual meeting, October 1922, requested that the China Council might be furnished with a copy of important, general correspondence going from a Union Board or Committee at the home base to a Union Institution in China in which our Presbyterian Missions cooperate. The request of the Council concludes with the following sentence:-

"Familiarity with this correspondence would assist the Council to maintain that sympathetic relation of the Missions with these Institutions which might otherwise be lost."

While fully aware that some inconvenience might be occasioned in sending to the China Council a copy of circular material such as general letters addressed to the field and minutes with official actions, nevertheless I believe that a Union Institution, like Peking University, would be directly benefited by the resultant, closer touch with the Presbyterian China Council whose influence in the conduct of our Presbyterian work is becoming increasingly important. If mimeographed copies of circular material are sent in quantity to one address in China, it might seem desirable for the Secretary there to supply the China Council with a copy. Copies of such general material as it may be advisable to send in the way suggested should be addressed to Dr. J. Walter Lowrie, Chairman of Presbyterian China Council, 20 Museum Road, Shanghai, China.

Perhaps you can suggest a better way of bringing about the result desired. If this request is granted to one denomination, presumably it should be granted to any other cooperating denomination that may make it.

With best wishes, I am

Sincerely yours

George T. Scott
 George T. Scott.

Secretary for Higher Education.

GTS JWJ

1/6/23

RECEIVED	DATE

0308

January 23, 1923

The Rev. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:-

I have your letter of January 3rd with reference to the request of the Presbyterian China Council for general correspondence going from a Union Board or Committee to a Union Institution in China in which the Presbyterian Mission co-operates.

So far as the institutions to which I am related are concerned there is no such general correspondence nor are circular letters sent out. The administrative correspondence is direct, intimate and often confidential. To put this correspondence in the hands of others than those who know fully and accurately the matters to which they relate would be to create confusion and misunderstanding, if not prejudice. In the history of one of these institutions very serious misunderstandings are known to have developed because official documents without interpretations were put in the hands to those who were not entitled to them by those who were not entitled to do so.

The way for the China Council to be in touch with the institutions is to be in touch with them. Presumably they have members on the Board of Managers.

I am frank to say that if the ability of the Council to maintain sympathetic relations between the Missions and the colleges depends upon such familiarity with administrative correspondence we must be in a desperate state indeed. I cannot believe that the Council is not entirely competent with its constant touch with the Presbyterian Board at home and its constant touch with the Board Institutions and Missions on the field to maintain the sympathetic relations referred to without so mechanical and difficult an administrative device. If there are issues and situations of importance to be dealt with the Council should know of them for the field and through its relations with the Board of Managers on the field and at the home end through its relations with the Presbyterian Board. Do you not think this is so yourself?

Faithfully yours,

EMN
CML

0309

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

January 31, 1923.

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North,

The Presbyterian Board of Foreign Missions voted an increase of five hundred dollars gold (\$500.) to its annual appropriation to Peking University. AC 5, 1921 for the University's fiscal year, beginning January 1, 1923, thus making the Board's total commitment for current expenditure for the year 1923, - four thousand dollars gold (\$4,000.). This action was conditioned upon the equivalent increase by two other cooperating Boards.

Will you kindly advise us whether or not two other cooperating Boards are paying this increase in their annual appropriations to the University?

Sincerely yours

Irwin W. Jellison
Secretary to Mr. Scott.

JWJ

2/1/23

R. B. Moore

Copy for Dr. North

February 7, 1923

Mr. Russell Carter
B U I L D I N G

Dear Mr. Carter:

Re. \$3500. Formerly for Ogilvie Residence, Peking

You will recall an appropriation of \$3500. gold made a number of years ago for a residence for Rev. and Mrs. Charles L. Ogilvie of Peking. The unsettled plans of the University and then the death of Mr. Ogilvie prevented the expenditure of this money for the purpose originally designated. It is now being held for a residence for a Presbyterian member of the staff on the new Peking University campus.

I understand that the University is now expecting to spend \$7,000. gold for each faculty residence and therefore the amount which we have in hand would meet only one half of the cost of erecting a residence. I believe that a Campaign Committee of Peking University is quite ready to endeavor to secure an additional \$3500. from Presbyterian sources. Mr. Schell recommends and I heartily second that whenever the Treasurer of the University advises you that he has in hand his second \$3500. for this purpose that the Board remit to him the \$3500. which we have been holding for this Presbyterian residence.

I am sending a copy of this letter to Dr. North, Secretary of the Peking Trustees and to Mr. Schell, Chairman, I believe, of the Campaign Committee.

Sincerely yours,

G. T. Scott

George T. Scott

GTS-NMF

Copy for Dr. North
" " Mr. Schell

2/10/23

0311

C.B. Mess
file

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

**YENCHING
TRANSFER**

February 7, 1923

Dr. Eric M. North
Secretary of the Peking University Trustees
150 Fifth Avenue
New York City

Dear Dr. North:

Re. Staff at Yenching College

This is to advise you that the Presbyterian Board at its meeting on Monday, February 5, 1923, adopted the principal of guaranteeing the support of its quota of missionary teachers in Yenching College with reimbursement in case of vacancy and also provided funds to reimburse Yenching College on account of the vacancy caused by the resignation of Mrs. Francis J. Hall something over a year ago. The two actions are as follows:

"The Board voted to provide the same financial reimbursement in case of vacancies in Yenching College which it provides for Peking University, namely, for each financial vacancy in its guaranteed quota of missionaries on the staff, (at present 3) to reimburse the Yenching College Committee at the rate of \$250. local currency per month during the vacancy."

"The Board voted to accept financial responsibility for a vacancy on its quota on the Yenching College staff caused by the withdrawal of Mrs. Francis J. Hall as of Jan. 1, 1922, the date when support of Mrs. Hall ceased, and appropriated \$750. Mexican for the three months of January, February and March of 1922, and \$3,000. Mexican for the twelve months of the current fiscal year of the Board and instructed the treasurer to make payment of this total appropriation of ~~\$4,750~~ 3,750 Mexican to Louis A. Bowman, Treasurer of the Yenching College Committee."

DATE	2/9/23
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I am sending a copy of this letter to the Secretary of the Yenching College Committee.

Sincerely yours,

George T. South
Secretary for Higher Education

GTS-NMF

3,750 of attached letter

03 12

Report
P
February 9, 1923.

Mr. George T. Scott,
156 Fifth Avenue,
New York.

My dear Mr. Scott:

Your telephone call and recent letter regarding the appropriation of the Presbyterian Board to Peking University of \$4,000 for this fiscal year lead me to look up the minutes of the board to see what the situation was.

Dr. North was under the impression that \$3,500 was all that was asked, but I find that the minutes of November 4, 1921, Action E-1196, indicate that the appropriation asked was to be \$4,000, with \$2,000 from the London Missionary Society. I will take up the question with the Methodist and the Congregational Boards and see what they are disposed to do in the matter. I believe their present expectation is to provide \$3,500, but it may be that there was some such tentative action as yours which would now satisfy the situation. As soon as I have information on this point I will advise you.

Sincerely yours,

03 13

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February 13, 1923.

Mr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:

At the meeting of the Trustees of Peking University held January 16, 1923, in connection with the discussion of the reorganization of the books of account of the Trustees, the following action was taken:

T-1443: VOTED that the co-operating boards be requested to alter their agreement with the university for cash grants from the calendar year to the fiscal year of the university, in order that the adjustment in loss in exchange may be made on the basis of this fiscal year, and the accounting of the university clarified.

I may say in this connection that it appears that the fiscal year of the university has been changed since the original agreement was made, and that perhaps the fiscal year of some of the boards have also been changed in the meantime. It would very much simplify the calculation of the loss in exchange items if it were possible for the grants from the boards to be paid to the university on the basis of the present fiscal year of the university, July 1st to June 30th. At present the loss in exchange can only be figured at the end of the calendar year after all of the payments have been made by the boards, and this makes it impossible to make the adjustment for the period January 1st to June 30th on the books of the university in the item of loss in Exchange.

This would not involve any increase or change in the method of payment, as I understand it, but would mean that the mission boards simply agree to make their appropriations to the University on the basis of this fiscal year, July 1st to June 30th, rather than on the basis of the calendar year.

Sincerely yours,

03 14

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICE

156 FIFTH AVENUE

OFFICERS OF BOARD OF TRUSTEES

ROBERT E. SPEER, PRESIDENT
A. McLEAN, VICE-PRESIDENT
RALPH E. DIFFENDORFER, SECRETARY
RUSSELL CARTER, TREASURER

OFFICERS OF UNIVERSITY

A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

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**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

L B Moss

February 13, 1923

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North:

Re. Staff at Yenching College

In Mr. Scott's letter of February 7th there is a typographical error in the second action we quoted as taken by our Board on February 5, 1923. We have given the total appropriation as \$4,750. Mexican, whereas it should read \$3,750. Mexican being the total of \$750. and \$3,000. Mexican. We will appreciate it if you will kindly make note of this correction.

Sincerely yours,

Nathalie M. Carr

Secretary to Mr. Scott

NMF

2/14/23

03 16

Presbyterian

TELEPHONE ROOMS 8191

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

February 21, 1923

Mr. H. F. Strong,
Peking Office, Building

My dear Mr. Strong:

I now have in writing from Dr. Scott of our Board, a statement to the effect that the \$3,500, gold, which was received by our Board several years ago, for a residence for Rev. and Mrs. Charles L. Ogilvie, of Peking, is now available toward a residence for a Presbyterian member of the Faculty of Peking University. X — ✓

This amount will be paid over to the Treasurer of Peking University by Mr. Day, as soon as you can assure us that you have an additional \$3,500, secured through the Peking Campaign, to match the \$3,500 we have in hand.

We will therefore, await your further word on this matter.

Very sincerely yours,

William Schell

WPS:AH

0317

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

February 27, 1923. **P**

Mr. Leslie B. Moss,
China Union Universities,
150 Fifth Avenue,
New York City.

Dear Moss:-

Thank you for your letter of February 13th, conveying and explaining the request of the Peking Trustees to have the Mission Boards remit to the University on the basis of the University fiscal year beginning July 1st rather than as heretofore on the basis of the calendar year from January 1st.

I am sure that this would be quite agreeable to the Presbyterian Board since, as far as I understand, it involves no change whatever in the amount that would be paid.

We are still continuing payment to you on the \$3500. Gold basis, inasmuch as we have not heard from you that the proposed \$4000. Gold basis has been accepted by the Congregational and the Methodist Boards, on which acceptance the Presbyterian Board's conditional promise was based.

We understand that if this increase from \$3500. to \$4000. Gold becomes effective, it will probably date from January 1, 1923.

I am handing your letter with a copy of my reply to the Treasurer of the Presbyterian Board.

Sincerely yours,

G. T. Scott
George T. Scott.

GTS P

0318

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

March 6, 1923.

Dr. Eric M. North, Secretary
Mr. Leslie B. Moss, Assistant Treasurer
Peking University Trustees
150 Fifth Avenue, New York City

Dear Dr. North and Mr. Moss,

RE: APPROPRIATIONS FOR PEKING UNIVERSITY.

This is to advise you of special appropriations made yesterday, March fifth, by the Presbyterian Board of Foreign Missions for the Property and Endowment Fund of Peking University. I believe that some of these amounts came to the Presbyterian Board Treasurer through your office in order that they might be appropriated by the Presbyterian Board and official Presbyterian credit be given to the donors. All three of the items, totaling fifteen hundred and fifty dollars gold (\$1550.00), will now be remitted by the Presbyterian Treasurer to the Peking Trustees. The covering actions of the Board were as follows:-

"A special appropriation of \$550. Gold was made for the Property and Endowment Fund of Peking University, North China Mission, this sum having been received for this purpose as follows: \$500. from Mrs. Stevenson Burke, Church of the Covenant, Cleveland, Ohio; \$50. from Miss Grace L. Oviatt, Cleveland, Ohio. The Treasurer was instructed to pay this appropriation to the Treasurer of the Peking University Trustees in New York City."

"A special appropriation of \$,000. gold was made for the Property and Endowment Fund of Peking University, North China Mission, this amount having been received for this purpose from the Sidney Street Church of St. Louis, Missouri, the gift of Mr. F. W. Peters. The treasurer was instructed to pay this amount to the New York Treasurer of Peking University."

Sincerely yours

George T. Scott
George T. Scott.

GT-JJ

Copy for Mr. Dwight W. Day.

03 19

CB Moss

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

March 28, 1923.

Dr. Eric M. North,
Mr. Leslie B. Moss,
Peking University Trustees,
150 Fifth Avenue,
New York City.

Re: Payment on account of Presbyterian
Missionaries, Peking Staff.

Dear Friends:-

Mr. Russell Carter, Associate Treasurer of the Presbyterian Board, took up with Mr. C. M. Myers, Presbyterian Fiscal Agent at Shanghai, the matter of reimbursing Peking University on account of vacancies in the Presbyterian quota. I now report to you the following letter which I have just received on this matter from Mr. Carter, which arrangement I trust is entirely satisfactory.

"I wrote to Mr. Myers at Shanghai explaining to him that it would be necessary for the Shanghai office to be advised as to Presbyterian Board representation at Peking University, as the recommendation of the Trustees of Peking University was that after April 1st, 1922, \$250. local currency per month was to be paid on the field during each financial vacancy that may exist in its quota of missionaries - at present six - that it supports on the University staff.

"Mr. Myers has now written that he has cleared the matter with Rev. J. McG. Gibb, Jr., that Mr. Gibb is to certify to Mr. Myers, monthly or quarterly, the amounts due under this agreement. Mr. Myers is to remit to him direct, or to his bank, or credit his account on the Associated Mission Treasurer's books, as is most satisfactory to Mr. Gibb. In this way Mr. Myers will be able to keep track of the North Presbyterian Missions in the service of the University."

Sincerely yours,

George T. Scott
Secretary for Higher Education.

GTS P

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A. ✓
156 Fifth Avenue
New York

OFFICE OF SECRETARY

UNIVERSITY
JUN 26 1923
JOINT OFFICE

June 21, 1923

Mr. Leslie B. Moss
150 Fifth Avenue
New York City

Dear Mr. Moss:

Re. Peking University Constitution

Just as a matter of record I write to make memorandum of my conversation with you yesterday on the proposed new Constitution for Peking University which you, on behalf of the Peking Trustees, recently submitted to the Presbyterian Board, through me, for approval and adoption.

The Constitution has been circulated among the Foreign Secretaries of the Presbyterian Board three or four of whom have made various suggestions all of which suggestions I talked over with you yesterday, you making note of the ones which seemed to you and me to be worthy of consideration for change. As you have your own memorandum of these items I will not rehearse them now.

You will recall that the major question was whether there was need of a constitution inasmuch as the charter rather definitely constitutes the Institution and the controlling Board of Trustees and the By-laws could provide for the functioning of the institution under and within the charter. I understand that one of the other chief Boards in interest also raises this same question but apparently that question is settled by the fact that the Trustees voted to have a Constitution.

With kindest regards, I am,

Sincerely yours,

(George T. Scott)

George T. Scott

GTS-NMF

Dictated but not signed by
Mr. Scott

0322

Copy for Mr. L. B. Moss.

*G. J. Scott
Presby*

C/

July 27, 1923.

The Rev. R.E. Vale, D.D.,
First Presbyterian Church,
Oak Park, Illinois.

My dear Dr. Vale:

re On my return from vacation, I find your letter of
June 25 to Mr. Speer referring to the possible service of Mr.
Robert Bartlett in the Peking University accompanied by Mr.
Speer's request that I write to you.

Our Presbyterian Board guarantees to support six
missionary teachers on the staff of Peking University or in case
of vacancy, to provide financial provision. At present, there is
one vacancy on the staff of our quota of six. The Rev. Henry ^{Rickard} Ritter,
formerly of the Peking Y.M.C.A. and a new appointee of
this Board, earnestly hopes that he may join the Peking University
faculty under the department of Religious Education. President
Stuart, however, believes that there are more urgent faculty
needs at present than in this particular department and has there-
fore declined to accept Mr. Ritter at this time, although he is
well qualified for the work. He has promised Mr. Ritter that if
and when the University desires a man in this department it will
be offered to him. In the meantime, Mr. Ritter will undertake
general evangelistic work in our North China Mission. This would
therefore seem to fill this particular department in this
Institution.

However, it is possible that Mr. Bartlett might be
qualified for some other department in Peking University, and if
he were acceptable to the Trustees of the University and were
qualified in general, I am sure that our Presbyterian Board would
be happy to have him fill any vacancy that we might have on the
quota of the Peking University staff.

X Or it is possible that Mr. Bartlett might wish to under-
take service in one of the other missionary colleges in China.
The departments in Religious Education are few and far between.
At present, the first one, I believe, is just being opened at
Shantung University by Dr. Luella Miner, recently Dean of Yenching
College, Peking. Any inquiry that Mr. Bartlett might wish to
make regarding Union Universities in China should be addressed to
Mr. L. B. Moss, China Union Universities, 150 Fifth Avenue, New
York.

While writing, may I venture a suggestion, namely, that
Mr. Bartlett go to China for general evangelistic work and during

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The Rev. R.E. Vale, D.D.

-2-

his early years there discover his particular abilities and desires and find the place for which he seems especially fitted and then, upon recommendation of his Mission, prepare himself for such task on his first furlough at the end of five years. Members of the faculty of higher educational institutions should know at first hand the country, people and church for which they are training Christian leaders.

As Mr. Bartlett is a Presbyterian, he may wish to get in touch with our Candidate Department. If so, he should address Orville Reed, Ph.D. at this office.

I am sending a copy of this letter to Mr. Moss and enclose an extra copy to you which you may wish to send to Mr. Bartlett.

We of course are familiar with the Oak Park Church through Mr. and Mrs. Charles Ogilvie of Peking. Mr. Ogilvie and I were classmates at McCormick Seminary and I happened to be in northern China at the time of his sad and sudden death almost four years ago.

With best wishes for success of all of your many interests and with warmest regards, I am

Sincerely yours,

(S. P. Scott)

GTS:H

0324

TRANSFER

YENCHING

July 30, 1923.

Mr. George T. Scott,
156- Fifth Avenue,
New York City.

My dear Mr. Scott:

Under date of June 21st, you wrote a letter to me with regard to the proposed new constitution for Peking University. This was following a conversation between us with regard to certain points that have been raised by different members of the staff of the Presbyterian Board as they studied the constitution. The major question that was raised was as to whether any constitution was necessary. In this connection I wish to quote a paragraph from a letter written by Dr. Eric North announcing the action of the executive committee of the Methodist Board of Foreign Missions regarding this same constitution:

"I may add that consideration was given to the point raised by one of the other Boards, that charter and By-Laws, or a constitution and By-Laws are all that were necessary. The Committee noted the judgment of counsel of our Board that while such an arrangement is most common, it is modified by the fact that the relation to the Mission Boards restricts the powers of the Trustees even by agreement, within the powers of the charter. It may be noted, in this connection, that the Board of Foreign Missions itself has a charter granted by the State; a constitution determined by the General Conference of our Church; By-Laws adopted by the Board itself. The plan of having charter, constitution and By-Laws seemed to the Committee logical, legal and desirable."

In as much as two of the Mission Boards have raised this question of the necessity of a Constitution, I assume that if either of them wishes to press the matter the Board of Trustees could be persuaded to re-consider their decision.

Very sincerely yours,

LBM/MPG

0325

Presby

P

October 26, 1923.

Mr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:

I write to convey to you the desire of President J. L. Stuart of Peking University that Mr. E. O. Wilson be assigned as part of the Presbyterian quota to the staff of Peking University. Mr. Wilson I believe has been teaching in the university for some time past. I am not sure whether you have in your Board the usual candidate papers for him or not. I take the liberty of quoting the paragraph from President Stuart's letter which relates to this matter:

"I want to urge upon the Presbyterian Board that Mr. E. O. Wilson be appointed as a regular missionary under that Board and assigned to Peking University. He intends to stay permanently with us and we are quite confident that he is the sort of man we want. His regular appointment would be more satisfactory I should imagine to the Board itself, and would relieve him of the financial anxiety he feels under the present arrangement, and would be welcomed by us. Will you take this up with the proper secretary."

I trust it will be possible for your board to take favorable action on this matter.

Very cordially yours,

0326

Pres. Bd

THE WOMAN'S BOARD OF FOREIGN MISSIONS

OF THE

PRESBYTERIAN CHURCH IN THE U. S. A.

156 Fifth Avenue, New York, N. Y.

Miss Margaret E. Hodge, President
Mrs. Charles K. Roys, General Secretary
Miss Lucy Lepper, Treasurer

Nov. 16th 1923-

Mr. Herbert K. Casky -

Ex. Secretary. 156 Fifth Avenue -

My dear Mr. Casky:

In the Peking News
of October in speaking of the construction of
new buildings at Peking University, the
Recitation Building of the Homanis College
was spoken of as the "Russell Sage Memorial
Recitation Building" instead of the
"Margaret Olivia Sage Recitation Building"
as it should be. The money for its
erection was part of a bequest made by Mrs. Sage
to the Homanis Board of Foreign Missions of the
Presbyterian Church -

As Mrs. Sage was so deeply interested in
the education of women it was seem fitting
to give part of her legacy for buildings

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THE WOMAN'S BOARD OF FOREIGN MISSIONS

OF THE

PRESBYTERIAN CHURCH IN THE U. S. A.

156 Fifth Avenue, New York, N. Y.

Miss Margaret E. Hodge, President
Mrs. Charles K. Roys, General Secretary
Miss Lucy Lepper, Treasurer

in Women's Schools and Colleges—

The Committee in charge of the Sap-
digan would greatly appreciate your
making this correction in the Peking News
and having it as far as possible
understood that the Recitation Building
is a Memorial to Margaret Olivia Sap-

ten Truly yours

Rebecca A. Spalding—

Secretary Sapdigan Committee

Mrs. George Spalding

5 East 84th Street
New York City

0328

THE BRICK PRESBYTERIAN CHURCH
FIFTH AVENUE AND 37TH STREET
NEW YORK CITY

MINISTERS:
WILLIAM PIERSON MERRILL
112 EAST 36TH STREET
THEODORE AINSWORTH GREENE
412 FIFTH AVENUE

November 20th, 1923

LB Moss

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North:

Under the doctor's orders, I am compelled to give up a good many of my minor responsibilities. One of them is my membership on the Board of Trustees of Peking University.

I have never given much service as a Trustee but I have been and shall continue to be deeply interested in the University and I am heartily sorry that it is necessary for me to take this step.

I am not sure whether my resignation should go to the Trustees or to the Presbyterian Board of Foreign Missions. Out of your accurate fund of information, to which we all come for guidance, will you kindly let me know what steps I should take.

Faithfully yours,

William P. Merrill

WPM/AB

*I have
ansd.
Gunn*

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LBm	11/23
Eun	11/23

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Presby

PEKING

November 23, 1923

Dr. William P. Merrill,
112 East 36th Street,
New York City

My dear Doctor Merrill:

I greatly regret the news that you are finding it necessary to resign as a Trustee of Peking University. I am sure we shall greatly miss your very real service.

As you were elected by the Presbyterian Board of Foreign Missions, notice of your resignation should go to them. I am, however, passing your letter on to Mr. L.B. Moss for the information of the Trustees.

Cordially yours,

RMN
JL

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Statistics to show Presbyterian Share of Investment and expense in
Union Universities in China, February, 1924.

Figures in Mexican Dollars.

	Peking University		Shantung Christian Univ.		Univ. of Nanking	
	Total	Presby. Share	Total	Presby. Share	Total	Pres. Share
University Annual Budget -	260,000.	29,260.	303,000.	72,490.	301,013	30,220.
Value of Foreign staff supplied by Mission Boards -	89,434.	22,260.	151,225.	49,330.	62,320.	21,120.
No. of Foreign staff supplied -	24	6	37	13	16	5
Regular Annual grants from Boards and individuals in the homeland -	60,697.	7,000.	85,846.	23,160.	45,670.	9,100.
Field Income,	110,000.	65,929.		193,923.		
No. of students in Collegiate work,	243	about 15% 32	300	?	+ about 10% 426	43
Present value of property -	1,336,668.	120,000.*	1,000,000	?	1,089,000.	435,000.
Pledges in hand for property,	1,200,000.					
Requests for additional property -	800,000.		515,520.		1,000,000.	

* Original investment - later gifts from Presbyterian individuals not included.

+ Includes 5 years of college work.

Peking - includes only College of Arts and School of Theology

Shantung - figures taken from 1923 Budget.

Nanking - does not include Hospital or Language School. Does include Middle and Model Schools.

0331

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

Copy for Mr. Moss.

February 11, 1924.

Mr. Franklin H. Warner
Peking University
156 Fifth Avenue
New York City

My dear Mr. Warner,

It is somewhat embarrassing to reply to your request of January 2nd for a personal contribution to the campaign fund for Peking University because, as I believe I intimated in a former letter, I am disinclined as a matter of principal to single out for financial contribution any particular institutions among the great numbers with which I have official relationship.

X You, of course, realize that there are none in which I am more interested or believe more thoroughly than Peking University. In view of your desire, the force of which I appreciate, to say that every trustee has financially contributed to the fund for the new plant, I am under the circumstances happy to send to Mr. Moss, Assistant Treasurer, a modest contribution. (*cheque for \$25. enclosed.*)

With most cordial recognition of the fine service which you are rendering the University and the large fruitage of the efforts of yourself and the others who are most active in the campaign, I am,

Sincerely yours

(G. T. Scott)

George T. Scott.

GTS/JWJ

Copy for Mr. L. B. Moss

0332

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

February 19, 1924

Mr. Leslie B. Moss
150 Fifth Avenue
New York City

Dear Mr. Moss:

Re. Trustee, Peking University

You wrote to me on February 8th regarding the necessity of the Presbyterian Board electing a Trustee in place of Dr. William P. Merrill whose term of service as Trustee recently expired and who had written to Dr. North saying that he was compelled to give up his membership on the Board of Trustees.

The Presbyterian Board, as well as the Board of Trustees, regrets deeply the necessity of Dr. Merrill surrendering this responsibility which he has carried so faithfully and effectively for many years but the Board wishes to abide by his opinion in the matter and in consequence has today adopted the following minute:

"The Board elected Mrs. Oliver R. Williamson, with Mrs. Charles K. Roys as alternate, to the Board of Trustees of Peking University, for the term expiring in 1927."

Inasmuch as Mrs. Williamson has been a co-opted member of the Trustees her transfer to representative membership will leave a co-opted vacancy for the Trustees to fill. It is understood that Mrs. Roys is an alternate regularly elected to represent the Presbyterian Board for and when Mrs. Williamson, who resides in Chicago, is absent from the Board meetings.

Sincerely yours,

George T. Scott
George T. Scott

GTS-NMF

Copy for Dr. Merrill
Copy for Mrs. Williamson

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO

MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO

MR. LOUIS A. BOWMAN, TREASURER
AMERICAN TRUST & SAFE DEPOSIT
COMPANY, CHICAGO

MRS. GEORGE M. CLARK, CHICAGO
MRS. O. R. WILLIAMSON, CHICAGO
MRS. CHARLES K. ROYS, NEW YORK
MRS. F. H. WARNER, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.
MRS. JOHN H. FINLEY, NEW YORK

YENCHING COLLEGE COMMITTEE
OF THE
TRUSTEES OF PEKING UNIVERSITY
19 S. LA SALLE STREET, ROOM 1315
CHICAGO

MRS. HOWARD LELAND SMITH
NEW YORK
MRS. WILLIAM BOYD
PHILADELPHIA
BISHOP L. B. WILSON, NEW YORK
REV. W. P. SCHELL, NEW YORK
LESLIE B. MOSS, NEW YORK

March 18, 1924

To the Members of the
Finance Committee - Yenching College Committee:

Dear Friend:

With this I am sending a copy of the Yenching College Budget just as it was received from the field. Also the budget for the Yenching College Committee. Both budgets cover the period from July 1, 1924 to June 30, 1925.

Will you please go over these budgets and send any suggestions you may wish to offer to me.

One item in the Yenching College budget may be questioned. It is in the Income List and is the item of the Methodist contribution of \$1000. It has been our understanding that this was a special for last year only. There is an item on the expenditure side, however, of \$1540 -

"*\$1440 of the money for the Library paid by special gift from the A.B.C.F.M. Endowment Fund" which amount could legitimately come from the Building and Equipment fund because that is for a permanent addition to the library. This amount would more than balance the Methodist Board item. Therefore I have allowed it to remain.

The item in the Yenching College Committee budget for "printing and publicity material" covers the publication of the News Letter and revised Yenching leaflet. This literature is sent to the people who have either given to the college fund or who are especially interested in the work of the college, and whose names are on our permanent mailing list. We very much desire to build up this list and would greatly appreciate any names you may be able to send from time to time.

Cordially yours,

(Mrs. O. R. Williamson)

Mrs. O. R. Williamson
Chairman, Finance Committee

0334

March 21, 1924.

Mrs. O. R. Williamson,
135 North Scoville Avenue,
Oak Park, Illinois.

My dear Mrs. Williamson:

I am replying to your letter of March 18th, regarding the budget for Yenching College for this coming year.

I note your comments with regard to the library expenses. I do not quite understand how Mexican \$1,440 "more than balances" the G\$1,000 of the Methodist Board item.

Perhaps your meaning is that the amount in the Buildings & Equipment Funds would more than cover this particular item. If this is so, I see no reason why it should not be allowed to stand as it appears.

I notice, however, that the rate of exchange between Gold and Mexican is figured as 1.80 on all of the items except the first one for the American Board. Perhaps this is the result of a mistake in figuring. G\$2,800 would be \$5,040 Mexican, instead of \$4,840.

I think it would be a very helpful thing from the standpoint of our knowledge of the total cost of carrying on the work at Yenching College, if they would report in their budget the teachers who are supported by the Mission Board, at some nominal figure that would approximately represent the contribution of the Board for their salary.

I think I have no other suggestions.

With kindest regards, I am

Sincerely yours,

Secretary, Peking University.

LBM/KJL

0335

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

April 9, 1924

Mr. L. B. Moss
Secretary, Peking University Trustees
150 Fifth Avenue
New York City

Dear Mr. Moss:

Re. Proposed Constitution of Peking University

Confirming my message to you by telephone the Executive Committee of our Presbyterian Board of Foreign Missions at its meeting Monday, April 7th took action on the proposed Constitution of Peking University, as follows:

"The Executive Committee gave consideration to the draft of the proposed Constitution of Peking University which is submitted for approval by the various constituent organizations. It was the sense of the Executive Committee that Article VII Section II be reworded so as to limit such procedure more closely and that Article VIII Provision 1 include within itself specific reference to this same provision and that with these changes the Constitution be approved by the Presbyterian Board at its next meeting."

The Committee felt that as this matter affected the Board's relations with other Boards that only the full Board was competent to act upon it. The Committee, however, expressed itself as favorable to the Constitution with the two changes suggested. The matter will come before the full Board at an early date, presumably at its next meeting on Monday, April 21, 1924.

Sincerely yours,

George T. Scott
George T. Scott

GTS-NMF

0336

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

April 24, 1924.

PEKING

FOREIGN DEPARTMENT

ROBERT E. SPEER
ARTHUR J. BROWN
STANLEY WHITE
GEORGE T. SCOTT
MRS. CHARLES K. ROYS
W. REGINALD WHEELER

Dr. Eric M. North,
Secy., Peking University Trustees,
150-5th Ave.,
New York City.

Dear Dr. North:

Re: Peking University.

Two actions taken by the Presbyterian Board of Foreign Missions at its last meeting on April 21st, 1924, regarding Peking University, should be reported to you:

1. Constitution. The constitution, as proposed, was very satisfactory to the Foreign Committee and to the Board, with the understanding that Article VII, Section 2, should have added to it ~~the~~ phrase or clause which would make clear to the uninitiated, the necessity of waiving the requirement for Christian professors.

The desire of the Board is that in this section, presumably, after the word "position", there be inserted such a phrase, or its equivalent, as follows:-

" for which no properly qualified evangelical Christian is available".

This is the exact wording which the Committee, and I believe, the Board, had in mind and which you intimated to me over the telephone upon my inquiry, would be quite acceptable to the Trustees. The Board wishes the Constitution to make it clear that the officers and professors of the University will, insofar as practicable and other things being equal, be Christian and of evangelical faith. The minute adopted by the Board is as follows:-

"The Board considered the draft of the Constitution of Peking University as proposed by the Trustees and voted cordial concurrence in its adoption with the understanding that Article VII, Section 2 include a clause indicating the reason for such an option."

2. New Member of the Trustees. The Executive Council carefully considered a successor to Mr. James F. Speer, whose term of service as Trustee has just expired, and after consultation with President Stuart, Mr. George G. Barber, an official of the United Bakeries Corporation, 512 Fifth Avenue, New York City, Telephone Penn. 0200, was nominated and elected by the Board. Mr. Barber is a fine young layman and a member of the General Council of the General Assembly. As a member of the General Assembly's Chosen Commission of three and four years ago, he obtained good

0337

Dr. Eric M. North - Secy., Peking University Trustees - Apr. 24, 1924. - 2 -

insight into the workings of foreign colleges and their problems. We are sure that he will be an acceptable and gratified member of the Board of Trustees of Peking University.

With kindest regards, I am,

Very sincerely yours,

George T. Scott

George T. Scott.

S/S

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0338

The Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

May 19, 1924.

Mr. Leslie B. Moss
150 Fifth Avenue
New York City

My dear Mr. Moss,

At the meeting of the Executive Committee of the Presbyterian Board today a special appropriation of \$2,450. Gold was made for the Warren Building, Peking University. The action of the Board is as follows:-

"A special appropriation of \$2,450. Gold was made for the Warren Building, Peking University, North China Mission, this amount having been designated for this purpose from the following donors: \$2,000. from the Women's Home and Foreign Missionary Society through the Women's and Young People's Organizations, and \$450. from the Presbyterian Church at Warren, Pennsylvania. This appropriation is to be paid to the U. S. Treasurer of Peking University."

You will doubtless be receiving a check for this amount in a few days from the Treasurer's Office.

Sincerely yours

Jean W. Jellison
Secretary to Mr. Scott.

JWJ

0339

*original copy of this
filed under
C O P Y*

Presbyterian

6/10/24

Monongahela, Pa.

Peking University, Incorporated,
156 Fifth Avenue,
New York, N.Y.

Gentlemen:-

At a recent meeting of the Trustees of the J. B. Finley Estate the following contributions were approved:

- First: The sum of Five Thousand (\$5,000) Dollars to the PEKING UNIVERSITY, Incorporated, for use exclusively for educational purposes;
- Second: The sum of Five Thousand (\$5,000) Dollars to the BOARD OF FOREIGN MISSIONS of the PRESBYTERIAN CHURCH, U. S. A. to be used exclusively for the advancement of the Christian Religion in the Republic of China.

Receipts in duplicate for the above are herewith enclosed, and upon return of the same properly executed in duplicate by the respective institutions, vouchers will be forwarded.

Very truly yours,

ESTATE of J. B. FINLEY, Deceased

By Joseph A. Herron (signed)
Trustee

June 10, 1924
Encs.

0340

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

FOREIGN DEPARTMENT

ROBERT E. SPEER
ARTHUR J. BROWN
STANLEY WHITE
GEORGE T. SCOTT
MRS. CHARLES K. ROYS
W. REGINALD WHEELER

Peking Union
August 18, 1924

✓ Dr. Eric N. North
and
Mr. Leslie B. Moss,
150 Fifth Avenue,
New York City

Re Mr. George Barber and Peking Trustees

Dear Dr. North and Mr. Moss:-

Just as I was reading over the minutes of the last meeting of the Peking University Committee on Finance, Property and Investment, a caller dropped into my office, and in the course of conversation it developed that he had been consulted by Mr. George Barber as to the advisability of Mr. Barber's accepting the invitation to be a Trustee of Peking University, and that our mutual friend had told Mr. Barber that the call was one to real constructive Christian service in which real work was desired and helpful cooperation expected, and that he consequently hoped Mr. Barber would be made to feel that he was really useful in connection with the University.

Mr. Barber is a fine fellow of large competence, and would, I believe, be willing to give time and thought to the questions that impress him as worth while. You will know better than I if and how he could be used. I wish simply to pass on the expression of my caller that he had helped to influence Mr. Barber to become a Trustee.

With best wishes, I am,

Very sincerely yours,

G. T. Scott

GTS-E

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DR. E. N. NORTH ()	
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0341

August 29, 1924.

Mr. W. R. Wheeler,
156 Fifth Avenue,
New York City.

My dear Mr. Wheeler:

In the absence of Mr. Moss, there has come the following cable-gram from Peking, which brings to a crystallization the issue which we have all, I think, been forecasting, and striving to avoid, namely, whether there is any way which we can find by which we can authorize the field to go ahead with the construction of the heat, light, water and sanitary plant.

"IT IS THE UNANIMOUS OPINION OF THE FIELD PROPERTY COMMITTEE TO ASK YOU TO AUTHORIZE LUND BY TELEGRAPH TO COMPLETE THE PURCHASE OF POWER PLANT AND WE WILL PROCEED WITH THE BUILDINGS UNLESS YOU CAN DO THIS, ARE NOT ABLE TO REMOVE NEXT YEAR ACCORDING TO AGREEMENT CHINA MEDICAL BOARD AND OTHERS CANNOT TOO STRONGLY URGE ON YOU THE NECESSITY EXPEDITING MATTER START."

I think they are entirely right that unless this can be done, it will be impracticable for them to plan to move by the fall of 1925.

At the present moment, the only difficulty which stands in the way, is the matter of funds. Of the \$300,000 which would be required, the Woman's College could be counted on to supply one-third.

None of us like to contemplate the discouragement which is sure to come to the field if we are forced to make it necessary for them to remain in the city another year.

In order to give consideration to this problem, it seems important to call a meeting of the Committee on Finance, Property and Investment on Wednesday, September 3rd, at three o'clock, in room #920 of the Presbyterian Board at 156 Fifth Avenue.

0342

I hope that as many members of the Committee as possible will attend this very important meeting.

Sincerely yours,

Secretary, Peking University.

EMN/RJL

0343

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

September 16, 1924

LB Moss

Dr. Eric M. North,
150 Fifth Ave.,
New York City.

My dear Dr. North;

I am pleased to advise you that the Peking Board at its meeting yesterday, September 15th, took the following self-explanatory action:

"A special appropriation of \$1100. Gold was made for the Warren Building, Peking University, North China Mission, this amount having been received for this purpose from the Warren, Pennsylvania, Church, including gifts of the following members, Mr. H. L. Banghart, \$25.; Miss Mary T. Banghart, \$25.; and Miss Harriet L. Talbot, \$50.; this amount to be paid to the United States Treasurer of the University."

With kind regard, I am

Sincerely yours,

G. P. Scott

GTS-KC

Copy to Mr. James H. Lewis, Secretary,
Peking University,
156 Fifth Ave., New York City.

9/18/24

0344

PY

Peking, December 11, 1924

Mrs. O. R. Williamson,
Oak Park, Illinois.

Dear Mrs. Williamson:-

I am sure you will be interested in seeing the budget for 1925-26. We have encountered great difficulty in working it out, chiefly on account of the uncertainty as to whether we can move next fall and whether the Gymnasium and Student Building will be sufficiently near completion to be used, and also whether the Committee will allow us to start the Practice School, as a general solvent of our problems about the Sub-Freshman, the Kindergarten Primary and the Pre-Nursing students. The chief element of uncertainty has been to try to estimate the cost of heat, light, and maintenance of our new plant, under entirely new conditions. Mr. Gibb, director of the Construction Bureau, gives as his estimate, that \$20,000. local currency will be the share to be paid by the Women's College toward the upkeep of the buildings used in common and of the special Women's College Buildings. We all appreciate the fact that this is the roughest of estimates but until we shall have lived under the new conditions with minute supervision of meters, we do not dare to estimate any less. The actual cost may be more.

The budget also includes a certain number of new salaries, of which I will speak in detail later. These two items form the larger share of the increase which we are incorporating in the new budget.

I am inclosing copies of the annual report of the Assistant Treasurer, which have been delayed as I think I wrote you, owing to the books having never been put into proper shape previous to Miss Sargent's undertaking the accounts; and it took a long time to assemble all the facts and record them properly.

How much? 100,000?
You will notice that we have some surplus, 1923-24. This is very encouraging in view of the fact that the new year at the new site will necessarily involve many unforeseen expenses which will not presumably occur again, so we are looking upon our little nest-egg with great satisfaction. It is of course equally true that it cannot be counted on for permanent use but only for emergency needs and hence does not meet our crying need for new salaries and increased resources for running expenses. Further on I shall indicate certain items which might be taken out of this small surplus if there is no other way of meeting the need.

In my previous letter to you I called your attention to the fact that the Presbyterian Appropriation for Yenching College, except all salaries, has for the last two or three years been given to us only at the current rate of exchange, in spite of the agreement that it should be at 2:1. I am hoping that before this you will have corrected this error. However, in estimating our budget for 1925-26 we dare not exceed the current rate of exchange, which at present is very low.

Before commenting in detail on our new budget, may I call your attention to the report of our Administrative Committee meeting of November 26th, votes 9 and 10? I hope that the Finance Committee of the Yenching College will be willing to give these two matters consideration. The recommendations are made with an eye to better cooperation between the college and the Board appointing the staff, with the thought of avoiding duplication and of securing applicants best fitted for certain positions. The unevenness of the various salaries and allowances causes a good deal of trouble in the book-keeping and it would be much simpler if they could

0345

all be paid on the same basis. Vote 10 explains itself. The Men's College has a regular salary schedule which meets this need.

Vote 8 you will be interested in noting but I wish to add that later, by circular vote the Committee postponed working out the budget on this experimental basis on the petition of the Men's College that they felt the Trustees might be confused and irritated by introducing any new elements into the University budget. Since, we had only considered this at the request of the Men's College in the first place, as they hoped in some way to get some financial aid to meet the coming year, we naturally had no objections to postponing this new basis until some future time and are completing our 1925-26 budget along the old lines.

Now as to the budget: you will notice at once under the item, "income from local sources", that we estimate a larger sum from this source. We are raising the room rent from \$10 to \$30 per year on removing to the new site. The hope is that this \$30 will cover heat, light and maintenance per student. Again this is only a rough estimate, to be revised in the light of future experience. Under "Special gifts and grants", the Gribbell gift is made toward Miss Wang's salary. We hope it will be annual. You will notice that over against \$3900 Grant from the China Medical Board for last year, this year we have recorded only Salary Refund \$1655. To explain this let me say that since the University, including the Men's and Women's Colleges, is taking over the Pre-Medical School of the Peking Union Medical College, supported by the China Medical Board, they have practically agreed to give one half of the total budget of the Chemistry, Physics and Biology Departments. On the old basis our share would be something over \$5000. Max. since our science departments work together. After consultation with Dr. Stuart, it seemed most reasonable to cross off all department charges in these three departments from the budget of the Women's College and charge to the Men's College one half of each of the salaries of our Biology instructor and our Chemistry instructor (\$1655) and consider this an equitable arrangement for those three departments. Hence, below you will notice that we have written in no items under those three departments.

Under the "expenditure" let me make a few comments. One new staff member for whom we are asking, is a person properly qualified to act as Treasurer and also, if possible, to give part time instruction in English. However, the treasury part is most important. We have put down one half salary under the item for the Treasurer's Office. There is far too much work for one person to act as Secretary, registrar and treasurer, even with such Chinese office help as we can secure.

I might add that the item Mimeographist is this year listed under this head rather than elsewhere. We hope that the Candidate Committee is making every effort to get a secretary and also this treasurer.

The item Guest Fund, under III, is the fund of which I wrote you, which was voted for the use of the Dean for the entertainment of guests, etc. but which has never been paid from the interest of invested funds, as promised. It would certainly be most convenient.

We are also including, under A II - 6, \$1000. Contingent Fund, for unforeseen expenses. This fund, for the current year, might be taken out of our reserve funds but we feel that it should be a permanent item on our budget.

Under D II - b, you will notice Miss Huang. This is a very desirable young Chinese teacher in the P.U.M.C. Pre-Medical School, whom we are hoping to secure, giving part time to college work and part time to the

teaching of science in the Practice School. We are not yet sure that she will come, but we are hoping very much that we can arrange to take her onto our staff as she is a very promising young Chinese teacher.

Under D I 3 b we have listed Miss Ch'eng, who is on furlough in America. Though she is on a scholarship, it is not adequate for her needs and we must assist her in her living expenses. We are hoping that the Crane Gift may come this year and it ought to be sufficient for her expenses and also for her return passage if she desires to come back in September 1925.

Under D I 4 y I would remark that Miss Boynton, though expecting to return in 1925, has been one year's leave of absence for language study so will not be able to assist in the teaching of English. We would like to allocate Mrs. Zwemmer to what corresponds to the Sub-Freshman English work, in the contemplated Practice School. Miss James must have a full time assistant to carry the English work in the college. If the Presbyterian Board would allow Miss Speer to assist this first year, with the understanding that she would have the second year, on Miss Boynton's return, for full time language study, we would not need the extra instructor mentioned under D I 4 e. If this cannot be done we should have this salary granted us to secure someone on the field and we should be notified immediately so as to be on the look-out for such a person. Miss Boynton would presumably return to teaching in 1926 but Miss James will be returning to America and either Miss Speer or another person would be needed to take her place.

Under D I 6 we have listed a History instructor for whom Mrs. Finley is now negotiating. Under 7, Miss Hancock, formerly of the London Mission, is again listed as one of our regular staff, paid from the current expense account. One new item is that of two hundred dollars for student assistants in her department. She is a very hard working teacher and must be guarded from doing too much.

Under 8 is the salary of one new instructor in Physical Education. Miss Morrison has not the physical stamina to carry the regular gymnasium work, supervision of the Chinese nurse, and the large amount of corrective work which is essential in the case of these physically undeveloped students. There is a fine doctor, Dr. Alice Barlow-Brown, formerly of Winnetka, about whom you can get plenty of information, who is willing to come to us as college physician and to assist in the corrective gymnasium work so sadly needed, for a trial year, 1925-26. We are hoping very much that this one new salary also will be granted. We must safeguard Miss Morrison from a breakdown.

Under 12 b we have listed one of our Chinese graduates Miss He, who is studying on a scholarship in the Oregon Agricultural College, with a view to returning to join our staff. If she returns next fall it will be necessary to secure her salary.

Twelve e is an additional salary. If we have to give up any salaries, I suppose this ought to be the one, though we had hoped we might have some one come out for a year to start us in our college housekeeping for a year and give some courses to the students, someone perhaps who would pay her own traveling expenses with the understanding that we would pay her year's salary. I suppose, however, we can manage somehow if this is absolutely impossible.

Under D III we have \$2200 for departmental supplies. This might possibly be cut one half, though with serious loss to the departments. Under E

the item for the library might be cut, though this seems to me always poor economy to reduce our tools.

The Minutes of your Yenching College Committee meeting in November have just come. Vote Y - 224 refuses to authorize the erection of a Practice School building but you will have seen from copies of minutes sent you previously, that we were planning temporarily to house the three years of a Practice School in unused dormitories already erected. Of course the question immediately raised will be as to the procedure for the year after, in case the number of college students demands the use of all the dormitories but our hope is that in another year we and the Men's College may see our way clear toward the erection of some simple buildings which can be used permanently. As you will have observed, the only addition in making this transfer of the Sub-Freshman class and the Kindergarten Primary Training School and a possible six to ten students from the Pre-Nursing department, all of which must be cared for, is that of twenty possible students of High School grade for whom we have room and whose absence will make our budget heavier.

You will see from our tentative budget for the Practice School that with a possible hundred students, the only required additional expense is that of \$1152, and \$557 for necessary outfit for kindergartens not connected with the Kindergarten Primary Training School, which has been and still is a responsibility laid on the college by the cooperating missions. This item of \$557 might possibly be taken out of this year's surplus, as it is an item which would occur only once. On the other hand, I had thought of it as an item which might appeal as a special pledge to some lady interested in children and in the education of teachers to provide Chinese Kindergarten Primaries.

Dormitories are what are recorded as productive investments in a college, as they bring in definite income. We cannot possibly have properly qualified college students to fill our ~~dormitory capacity~~ dormitories to capacity next year and so we conceive this plan of organizing these various forms of college work, dependent on us, in this way. I hope that the Yenching College Committee will, without rescinding its motion building, be willing to allow us to use this waste space for a year or two in the amalgamation of this Sub-College work. A possible change on the budget of \$1700 and of the extra work entailed, of which we are fully aware, will be, it seems to me, more than made up for the advantage to the college of having such a Practice School and of using all our new buildings to capacity.

In general then, with reference to the budget for this year, as over against that of last year, you will notice that 1 - the annual allotment to the Women's College from the China Medical Board of \$3900. is replaced by an item of \$1655. 2 - The special grant from the Crane Friendship Fund is so uncertain it has not been listed. 3 - The rate now received from the faculty, appointed by other Boards, for rent is cancelled as we will all be living in common buildings. 4 - The increase from student fees is marked, due to the raise in room rent, (\$5074 vs \$8500).

On the side of the expense account you will notice that the salaries are increased \$10,680. The sum for furloughs and transits is also increased to \$9100 as over against \$5200. The Contingency Fund of \$1000 is a new item suggested by prevision of difficulties. The new estimate for heating lighting, service, etc. assigned to the buildings occupied by the college as over against that occupied by the Practice School and the Men's College is \$17,000. as against an item of \$4055 for last year. Summing up you

0348

we'll see by a study of our new budget that the total by the current expense account, i.e. exclusive of foreign salaries and transit~~ing~~ by Boards or special gifts, is \$53,714. Our total income, as closely as we can reckon it, is \$26,230, making a total deficit for the (four years of) college for the year 1925-26 of \$27,484. Added to this \$1709 for the Practice School makes a total deficit of \$29,193. This is, of course, truly appalling. My only comfort is that the Finance Committee of the Yenching College Committee must have been prepared for some such item, since we have repeatedly said that we knew the running expenses of the large plant at the new site would call for vastly increased expenditure for our maintenance

In this deficit you will see the largest single item is the item of \$20,000 for maintenance of the physical plant for the college and Practice School. This sum we dare not cut down. I have indicated possibilities of cutting down in the new salaries, though that is also very poor economy with a college growing in so many ways.

I sent a cable to Mrs. Lee suggesting two things. It said first that in view of the fact that our moving to the new site next year is seriously threatened by the apparent inability of the Trustees to guarantee at least one eating hall for the Men's College, that possibly the Yenching College Committee, in this extremity, might advance sufficient funds to the Treasurer of the Trustees to insure our moving out to the site next year. This is a serious step and could only be done by a very heavy guarantee as to time and surety of repayment. Even then it is a question whether Trust Funds should be loaned to such a body as the Trustees, who seem financially impotent, but we do feel very strongly that a delay of another year in going to the new site will be very injurious to us all and so the Administrative Committee makes this suggestion as a last resort. We, of course, hope that in some way the Trustees may be able to think of some better way than this but we feel quite desperate.

The second matter is that we recommend that in view of the fact that both the Men's and Women's Colleges are going to be seriously handicapped next year unless we can have some additions to our current expenses, we recommend the calling home of Miss Jean Dickinson, who is due to have a furlough beginning in June. She would do very fine publicity work in certain ways and we suggested this in the hope that she might be able to raise enough money to enable us to meet our expenses next year and in the years to come. I notice that action Y-227, authorizing the appointing of a promotion committee, and Miss Dickinson's going would be a very concrete way of helping them in their difficulties. On the other hand there may be reasons for not going this, which occur to you and have not occurred to us.

I expect soon to receive a letter from you as suggested in the Minutes, asking for an explanation of the changes in the detailed budget which we sent you for this year. An explanatory letter was sent at the time, accompanying the budget, to various members of the committee and it seems strange that these were not received. We are sending you a copy of the budget 1924-25 as we are working on it this year. Some items are much to our advantage. The copy I sent you is annotated to explain itself.

We will present a salary schedule for Chinese members according to your request.

On page five of the Minutes, in the list of estimated costs of buildings there has been one unintentional omission for a Practice House for the Department of Home Economics. Some gifts for this have already been sent to Mr. Bowman and I can not understand their omission. It should

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Mrs. Frame to Mrs. Williamsen

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stand at \$800 Gold, at least and should be added to the list of estimated buildings. The two sums which I forwarded were for \$300 and \$500 gold each., which were contributed by Miss Milam and her sister. These were sent to Mr. Bowman.

I fear you will find this a very long letter but so many things are involved that I could not seem to shorten it. With best wishes,

Sincerely yours,

Alice B. Frame

Copies to
Mr. Bowman
Mrs. Lee M
Mrs. Avann
Mrs. Roys

P.S.

I should have said that the Administrative Committee was of the opinion that for a year or so it might be possible for the interest on the unused portion of the Building Fund to help very materially in the current expenses. This would, however, be only possible for a very short period of time but perhaps sufficient to give Miss Dickinson and others a chance to work up an endowment fund. Is the Joint Committee for the Women's Colleges planning any definite effort for endowment? If not should we proceed ourselves or in cooperation with the Men's College?

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